Open Source Explained

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Agenda

- 1. Open-source software
- 2. Using open-source software
- 3. The individual perspective
- 4. The community perspective
- 5. The commercial perspective
- 6. The country perspective
- 7. Digital sustainability

1. Open-Source Software

Software (Computer Programs)

Software

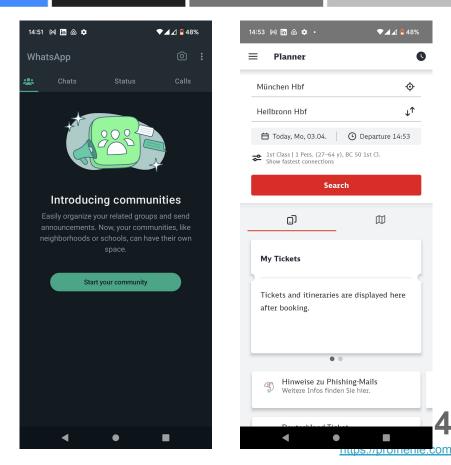
- Is often distributed in binary form
- With defined (limited) usage rights

Source code

- Is the blueprint for programs
- Is the source for binary code

Software vendors

- Sell usage rights to the software
- Usually withhold the source code



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What's Wrong With Closed-Source Software?

The consequences of (strong) vendor lock-in

- 1. Costs / fee increases
- 2. Innovation blockage
- 3. Operational risk

And many more

Open-Source Software

Open-source software is

• Software given to you under an open source license

An open source license is

- A software license that grants you the right to
 - o Use,
 - Modify, and
 - Distribute (modified or not) the software free-of-charge
- This is the legal (license) definition [1]



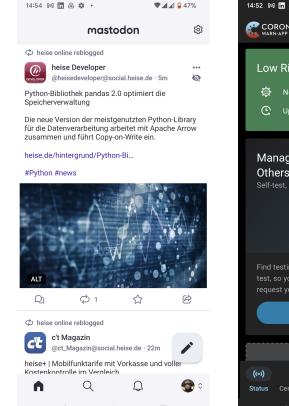
A Minimal History of Free/Libre, and Open Source Software

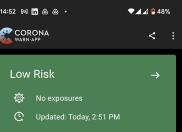
- 1. Originally, software was bundled with hardware, by-loaded
- 2. In the 70ties, by court ruling, software had to be unbundled
- 3. Frustration over closed-source software led to free software
- 4. Frustration over free software rhetoric led to open source software
- 5. Since then, open source has been commoditizing software

(Community) Open Source Projects

An open source (software) project is a

- Software component together with a
- Project community of people

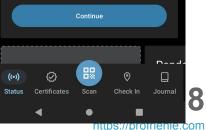




Manage Your Tests and Warn Others Self-test, PCR test, and rapid test



Find testing centers near you and register a test, so you can warn others more quickly, or to request your digital COVID test certificate.



History of Traditional Community Open Source Projects

Traditional community projects are

• Unincorporated community open source projects

Traditional community projects

	GNU Emacs	gcc	Linux kernel	debian	PostgreSQL	CentOS	Vue JS	ear
_	1984	1987	1991	1993	1996	2004	2014	

History of Open Source Software Foundations

Open source foundations are

• Organizations set-up to manage community open source projects

Traditional open source foundations

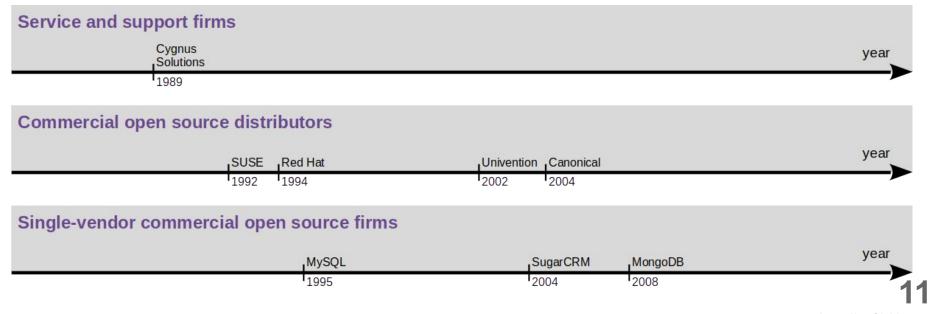
Free Software Foundation	Apache Software Foundation	Mozilla Foundation	The Document Foundation	year
1985	1999	2003	2012	
/endor-led open source foundations				
	The Linux Foundation	Eclipse Foundation	OpenStack Foundation CNCF	year
	2000	2004	2012 2015	
Jser-led open source foundations		Kuali Foundation OSADL	Apereo Foundation OSEHRA Incorporated	year
		2004 2006	2011 2014	

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History of Commercial Open Source Software

Commercial open source software is

• Software developed by one or more vendors for commercial exploitation

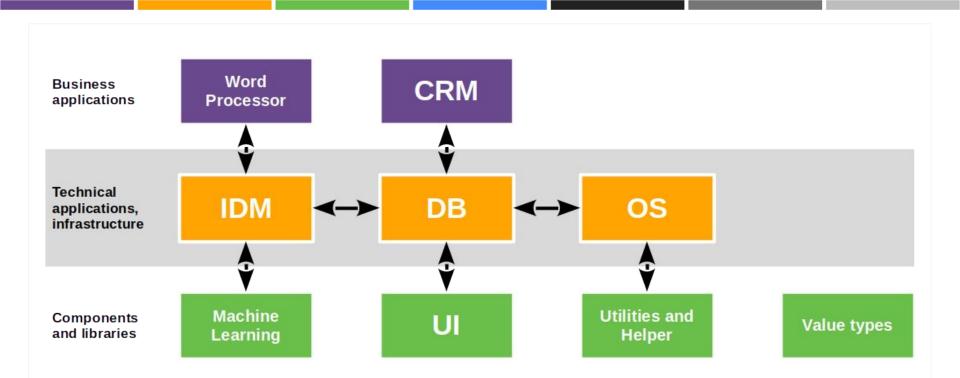


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2. Using Open-Source Software

(Software Engineering)

All Software is Built From Software Components



U.S. Whitehouse Executive Order 2022-05-12 [1]

U.S. Whitehouse Executive Order on Improving the Nation's Cybersecurity [1]

- Sec. 4. Enhancing Software Supply Chain Security
 - A purchaser must be provided a software bill of materials
- U.S. Cybersecurity & Infrastructure Security Agency
 - Software bill of materials: <u>https://www.cisa.gov/sbom</u>

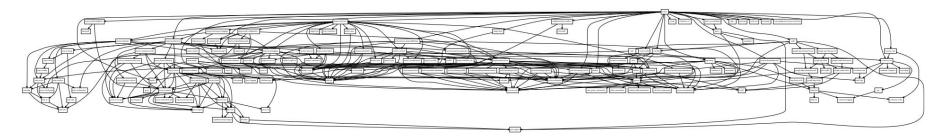
National Telecom and Infrastructure Administration

<u>https://www.ntia.gov/SBOM</u>

[1] See <u>https://whitehouse.gov/briefing-room/presidential-actions/2021/05/12/</u> executive-order-on-improving-the-nations-cybersecurity/

Example Dependency Graph

Number of components in transitive closure of graph = 145 for JValue ODS v0.4.0



Software Composition Analysis (SCA)

Software composition analysis (SCA) is the

- Detailed creation of a software bill of materials often including
- **Extraction of license compliance artifacts** (copyright notices, license texts)

SCA can be performed to different degrees of detail and purpose

- License text and copyright notice extraction
- Source code snippet matching
- Due diligence

The JQuery License [1] (Based on MIT License Template)

Copyright OpenJS Foundation and other contributors, https://openjsf.org/

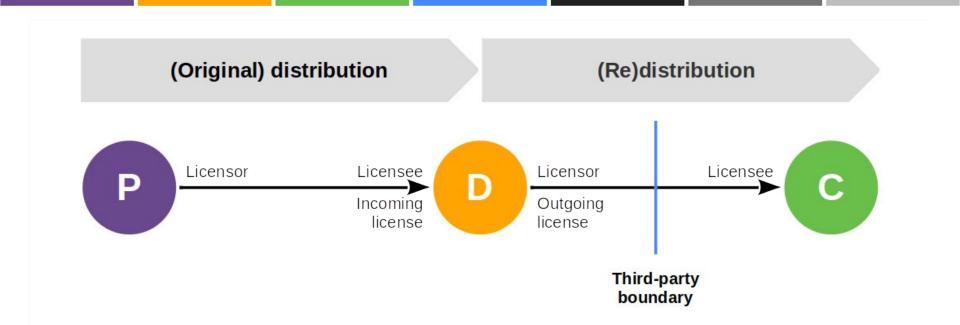
[1] https://github.com/jguery/jguery/blob/main/LICENSE.txt

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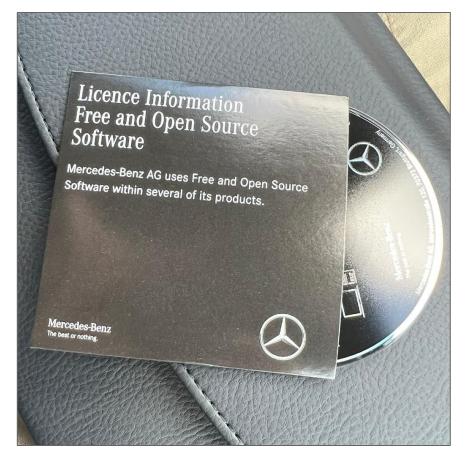
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The following files are from the open source project (git://w1.fi/srv/git/hostap.git)

wlantest_ctrl.h
wpa_ctrl.c
wpa_ctrl.h

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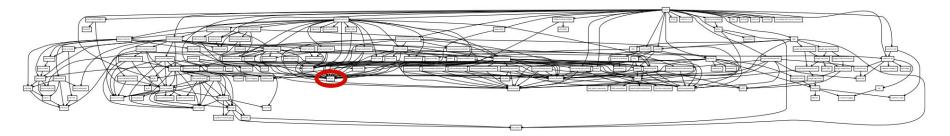
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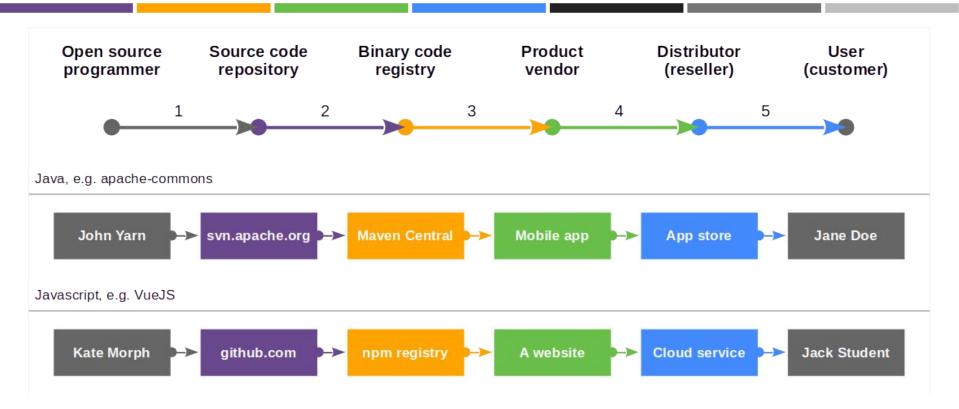
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Where Log4J was Hiding

Log4J was hiding behind a configuration parameter for slf4j-api



The Software Supply Chain



3. The Individual Perspective

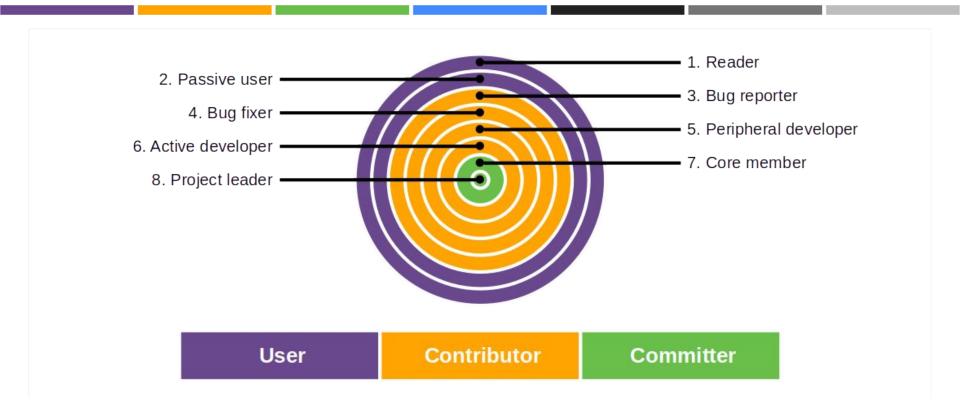
(Labor Economics)

Reasons for Participating in Open Source Projects

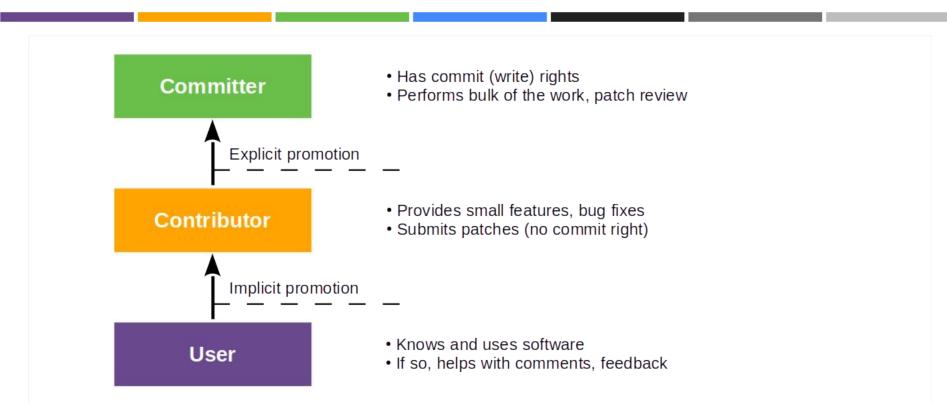
Traditional reasons

- Fun
- Help others
- Do something useful
- Learn new skills

The Onion Model of Project Immigration



The Basic Career Ladder of Open Source



Economic Value of Committer Position

Type of work	Signal to employer	Value to employer
Using the software	Technical skills	Lower hiring risk
Contributing to project	Verified skills	Lower hiring risk
Leading the project	Peer validation	Lower hiring risk
Leading the project	Leadership	Marketing, recruiting
Leading the project	Position of power	Influence

Benefits to Employee / Open Source Programmer

- 1. Higher salary
- 2. Higher job security
- 3. Richer job experience

4. The Community Perspective

(Open Source Software Foundations)

Community vs. Vendor-Owned Open Source Software

Community open source software is open source software that

- Has an open governance process
- Is competitively non-differentiating
- Is communally owned (shared copyright)

Single-vendor open source software is open source software that

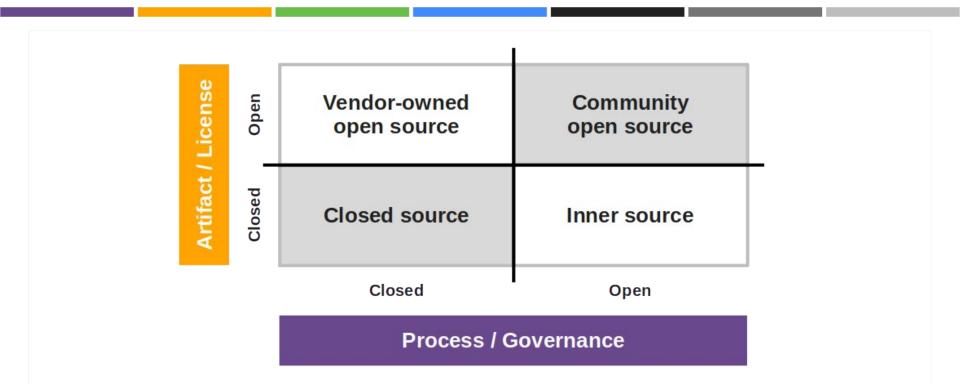
- Has a closed governance process
- Is exploited by a single vendor
- Is owned by that single vendor



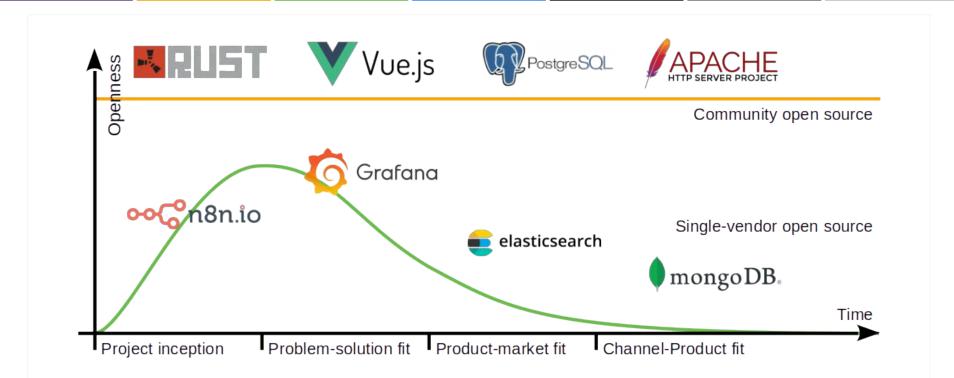




Open Source License vs. Governance



Openness Over Time



Open Source Foundations

An open source foundation is

- A **non-profit** organization (foundation, consortium) [1]
- With the mission of **managing** / sponsoring / developing the development of
- Competitively non-differentiating software
- Made available to the public as **open source software**

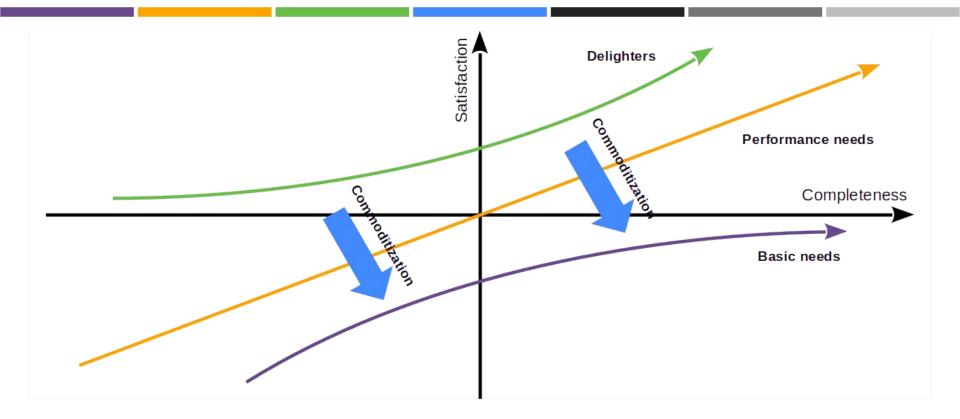
The three classic open source foundations



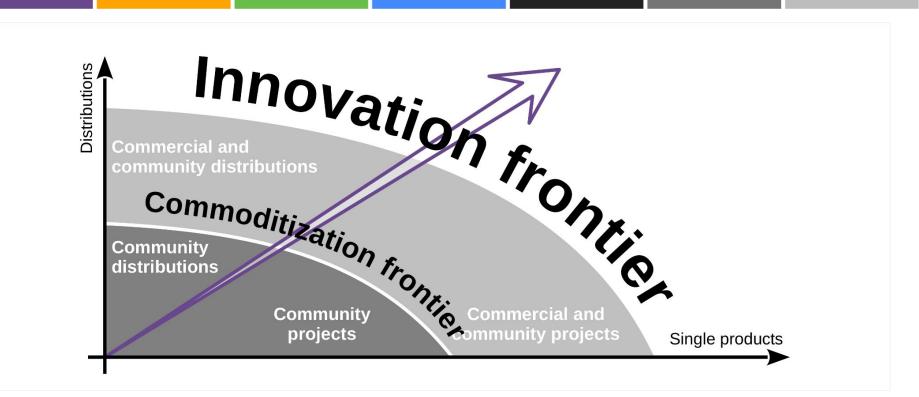


[1] I'm using the terms foundation and consortium synonymously

Not-Competitively Differentiating



Innovation vs. Commoditization



Benefits of an Open Source Foundation

A (well-designed) open source foundation provides

- A fair and equal playing field for its members
- With clear governance and intellectual property rules



Components For Use in Products

Needed by product vendors



Also **developed** by these vendors

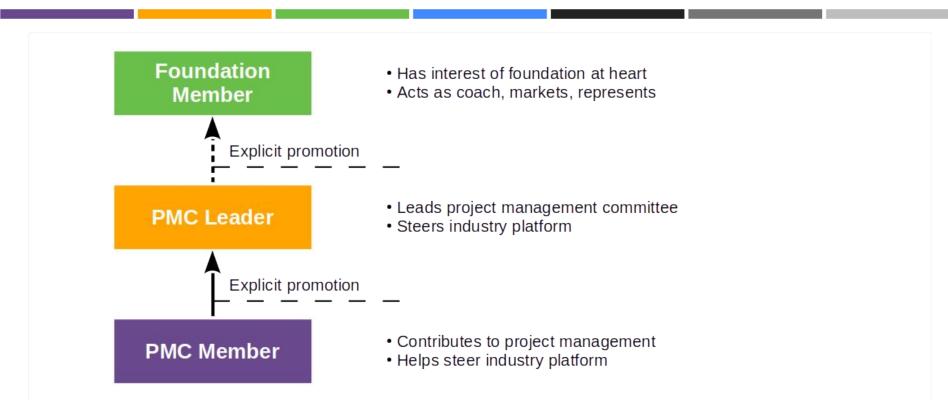
Applications For Use in Business Operations

Needed by **everyone** (in the business domain)



Sometimes developed, more often sponsored by using businesses

The Extended Career Ladder of Open Source



5. The Commercial Perspective

(Commercial Open Source Firms)

How to Make Money with Open Source? 1 / 2

You can't make money with something that is free.

There is no open source business model.

Open source is a business strategy with many benefits.

You can make money with a closed complement.

How to Make Money with Open Source? 2 / 2

	Open-source software	Closed complement
Hardware	Google Tensorflow	Google's Tensor Processing Units
Software	Apache Lucene	Elastic's Enterprise Search
Operations	PostgreSQL	Credativ PostgreSQL operations
Consulting	Wordpress	Web Design Berlin
Support	gcc	Clever Solutions

Open Source, Vendor Lock-in, and Return on Investment

Complement	Lock-in	Lock-in Base
Hardware	High	(Exclusively owned) intellectual property
Software	High	(Exclusively owned) intellectual property
Operations	Medium	Mixed (IP, Capital, Position)
Consulting	Low	Knowledge
Support	Low	Knowledge

Types of "Open Source" Businesses

- 1. Consulting and service firms
- 2. Open-source distributor firms
- 3. Single-vendor open source firms

Three Generations of Single-Vendor Open Source Firms

The first generation (199x-2002)

- MySQL, Sleepycat Software (BerkeleyDB), TrollTech (Qt), ...
- Focus: Trailblazing / the pioneers

The second generation (2002-2008)

- SugarCRM, MuleSoft, Jaspersoft, ...
- Focus: On-premise business applications

The third generation (since 2008)

- MongoDB, Confluent, Redis Labs, ...
- Focus: Cloud-based infrastructure components

Benefits of Open Source Strategy by Business Function

Business function	Benefits that accrue	
Marketing	Generate leads faster, better, cheaper	
Sales	Sell more effectively and efficiently	
Business development	Identify partner opportunities better	
Product management	Identify new market needs faster, better, cheaper	
Software development	Build a superior product faster, cheaper	
Product support	Support product at lower cost	

Intellectual property rights imperative (of single-vendor open source)

• "Always act in such a way that you, and only you, possess the right to provide the open source project under a license of your choice." [1]

Use contributor assignment to maintain ownership

• Almost all single-vendor open source firms require copyright transfer for any contributions to maintain full IP ownership [2]

[1] Riehle, D. (2009). <u>The Intellectual Property Rights Imperative.</u>
[2] All you really need is a relicensing right though

Licensing Strategy for On-Premise Applications [1]

For the commercial product

• A commercial license for on-premise use

For the open source software

• An aggressive copyleft license e.g. AGPLv3

-		
Ap	plic	ation



[1] Mostly used for on-premise business applications of the second-generation firms

IP Strategy for Cloud Components [1]

For the commercial product

• A subscription-based license for use of the cloud service

For the open source software

• A weak copyleft license e.g. LGPL or APGLv3 + MIT

Component





Enter the Hyperscalers

Hyperscalers can meet and beat the vendor's value proposition

- Cost efficiency
- Quality of service



A license that is like an open source license except that

• The licensee loses the usage rights if they compete with the licensor

Example source-available licenses:

- Business Source License (BSL) 1.1 by MariaDB Corporation Ab (2017) [1]
- Server-side Public License (SSPL) by MongoDB Inc. (2018)
- Redis Source Available License (RSAL) by Redis Ltd. (2019)

Also see the Polyform project for a license creation toolbox [4]

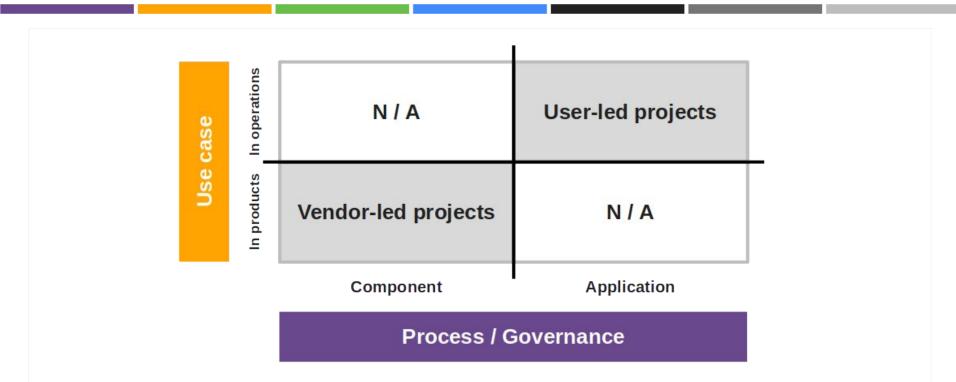
- [2] See https://www.mongodb.com/licensing/server-side-public-license
- [3] See https://redis.com/redis-source-available-license
- [4] See https://polyformproject.org/

^[1] See https://mariadb.com/bsl11

6. The Country Perspective

(Country-Level Competitiveness)

Vendor-led vs. User-led Open Source Projects



Example 1: Academy Software Foundation

The Academy Software Foundation is

- A Linux Foundation collaboration project
- Adopting, managing, and sponsoring open source
- For the production of movies

Premier members are both movie studies and vendors



Example 2: Open Logistics Foundation

The Open Logistics Foundation is

- A user-led open source foundation that is
- Managing and developing open source
- For the operations of logistics companies

Members are primarily German logistics firms (for now)











Country-Level Competitiveness

Benefits of homogeneity and co-location

- More effective understanding and collaboration
- Short communication paths, information flow
- Faster diffusion of best practices by person

Joining forces in a user-led open source consortium

- Lifts the boats of everyone in the core cluster
- Relative to those who are not in the cluster

A country should help its industries get organized

• To strengthen the countries competitiveness

7. Digital Sustainability

Digital Sustainability and Sovereignty

Benefits of reducing vendor lock-in (recap)

- No / less price pressure
- No innovation blockage
- Lower operational risks

These benefits repeat each other on different levels

- The individual
- Single companies
- Whole consortia
- The country

Summary

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- 2. Using open-source software
- 3. The individual perspective
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- 6. The country perspective
- 7. Digital sustainability

Thank You! Any Questions?



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